
UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported)

FEBRUARY 3, 2005

GARTNER, INC. (Exact name of registrant as specified in its charter)

DELAWARE	1-14443	04-3099750
(State or Other Jurisdiction of Incorporation)	(Commission File Number)	(IRS Employer Identification No.)

P.O. BOX 10212 56 TOP GALLANT ROAD STAMFORD, CT 06902-7747 (Address of Principal Executive Offices, including Zip Code)

(203) 316-1111 (Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- [] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- [X] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- [] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- [] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

On February 3, 2005, Gartner, Inc. announced financial results for the quarter and year ended December 31, 2004. A copy of the Company's press release is furnished as Exhibit 99.1.

In accordance with General Instruction B.2 of Form 8-K, the information in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS.

(C) EXHIBITS

EXHIBIT NO.	DESCRIPTION
99.1	Press Release issued February 3, 2005, with respect to financial results for Gartner, Inc. (the "Company") for the quarter and year ended December 31, 2004.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Gartner, Inc.

Date: February 3, 2005

By: /s/ Christopher Lafond Christopher Lafond Executive Vice President, Chief Financial Officer

EXHIBIT INDEX

EXHIBIT NO.DESCRIPTION99.1Press Release issued February 3, 2005, with respect to
financial results for Gartner, Inc. for the quarter and year
ended December 31, 2004.

EXHIBIT 99.1

FOR IMMEDIATE RELEASE

CONTACTS

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GARTNER REPORTS FOURTH QUARTER AND FULL YEAR 2004 RESULTS

PROVIDES OUTLOOK FOR 2005

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STAMFORD, CONN. -- FEBRUARY 3, 2005 -- Gartner, Inc. (NYSE: IT and ITB), the leading provider of research and analysis on the global information technology industry, today reported results for the fourth quarter and year ended December 31, 2004.

FOURTH QUARTER 2004 RESULTS

Total revenue for the fourth quarter of 2004 was \$255 million, a 5% increase from \$244 million in the corresponding period in 2003. Net income was \$5 million, or \$0.04 per diluted share, including charges of \$14.7 million. The charges, which include \$9.7 million of cash charges and \$5.0 million of non-cash charges, consist of \$5.9 million for severance, \$4.3 million related to asset impairments and the exit of certain non-core product lines, \$2.3 million related to an adjustment to restructured facilities, \$1.9 million for the restructuring of certain internal systems, and \$0.3 million for restructuring within the Company's international operations. These charges are not related to Gartner's pending acquisition of META Group, Inc. In the fourth quarter of 2003, the Company reported net income of \$7 million, or \$0.05 per diluted share, including a \$24 million charge.

Normalized EPS for the fourth quarter, which excludes the previously mentioned charges, was \$0.14, down from \$0.18 a year ago. Normalized EPS is a non-GAAP financial measure. See "Non-GAAP Financial Measures" for a further discussion of normalized EPS.

Excluding the effect of foreign currency, total revenue for the 2004 fourth quarter would have increased 2% as a result of strong performance in the Events business; cost of services and product development would have increased 10% as a result of growth in both Executive Programs and Events; and selling, general and administrative expenses would have increased 4% due to increased sales commissions and marketing related expenses. The impact of foreign currency on net income was less than \$1 million. Research contract value would have increased 2% from the fourth quarter of 2003, excluding the effect of foreign currency.

Gene Hall, Gartner's chief executive officer, said, "Overall, I am pleased with the actions we've taken in the fourth quarter and the company's overall direction. At the same time, our fourth quarter results do not reflect Gartner's strong long-term potential, particularly with respect to our core Research business. Over the past several months, the management team has been working diligently to expand our sales efforts and to ensure that our portfolio of research offerings is strong, highly relevant and meets appropriate levels of profitability. While I am encouraged by the progress we saw this quarter, including the fact that Research contract value exceeded \$500 million for the first time since the second quarter of 2002, as well as continued increases in both client and wallet retention rates, we have much more work to do."

Mr. Hall added, "Given ever-tougher demands on IT departments, I believe Gartner's value proposition is greater than ever and its growth potential is significant. We are keenly focused on seizing the opportunity before us."

FULL YEAR 2004 RESULTS

For fiscal 2004, total revenue was \$894 million, an increase of 4% from \$858 million in 2003. Net income for 2004 was \$17 million, or \$0.13 per diluted share, including \$44 million of special charges. Net income for 2003 was \$24 million, or \$0.26 per diluted share, including \$30 million of special charges. Normalized EPS for 2004 was \$0.40, compared with \$0.39 for 2003. See "Non-GAAP Financial Measures" for a further discussion of normalized EPS.

Excluding the effect of foreign currency, total revenue for fiscal 2004 would have increased 1%; cost of services and product development would have increased 2%; and selling, general and administrative expenses would have increased 2%. The impact on net income was negligible.

BUSINESS SEGMENT HIGHLIGHTS

RESEARCH. Research revenue was \$120 million for the 2004 fourth quarter, an increase of 2% from the same period of 2003. For the full year 2004, Research revenue totaled \$480 million, an increase of 3% for the year. At December 31, 2004, Research contract value, a leading indicator of future revenue, was \$509 million, up from \$489 million at September 30, 2004, and \$482 million at December 31, 2003. This represents the Company's highest reported contract value since the first quarter of 2002. Client retention was 80% for the fourth quarter of 2004, versus 78% in both the third quarter of 2004 and fourth quarter of 2003. Wallet retention, a measure of dollar retention for the Research business, was 95% for the fourth quarter, up from 93% in the third quarter and 89% in the fourth quarter of 2003.

CONSULTING. Consulting revenue was \$67 million for the 2004 fourth quarter, flat with the fourth quarter of 2003. For the full year 2004, Consulting revenue was \$259 million, the same level as 2003. Utilization averaged 60% during the fourth quarter and 63% for the year, compared with average utilization of 54% and 55%, respectively, for same periods of 2003. Billable headcount was 493 as of December 31, 2004, down 6% from 526 at the end of 2003. Consulting backlog was \$112 million at December 31, 2004, a \$9 million sequential increase from September 30, 2004.

EVENTS. Events revenue was \$64 million for the fourth quarter of 2004, up 18% from the fourth quarter of 2003. For 2004, Events revenue totaled \$138 million, an increase of 16% from the prior year. The Company held 56 events in the year as compared to 57 in 2003, and had approximately 31,000 worldwide attendees in 2004, a 12% increase compared to 2003.

BUSINESS OUTLOOK

Gartner also provided its outlook for 2005. The Company noted that the following outlook does not include the impact of its pending acquisition of META Group, Inc., which is expected to close in the second quarter of 2005.

For the full year 2005, the Company is targeting total revenue of approximately \$916 million to \$942 million. By segment, for the full year 2005 the company is targeting Research revenue of approximately \$485 million to \$495 million, Consulting revenue of approximately \$263 million to \$273 million, Events revenue of approximately \$154 million to \$159 million, and other revenue of approximately \$14 million to \$15 million.

Based on this revenue the Company is targeting EBITDA for the full year 2005 of \$85 million to \$95 million, GAAP EPS of \$0.15 to \$0.24 and normalized EPS, excluding special charges, of \$0.30 to \$0.35. The estimated fully diluted share count is 115 million shares. See "Non-GAAP Financial Measures" for a further discussion of EBITDA and normalized EPS.

In the first quarter of 2005, Gartner expects to record special charges in the range of \$10 million to \$20 million related to the further restructuring of international operations and severance. The Company anticipates additional charges of approximately \$6 million to be taken during the second or third quarter of 2005 related to the continued consolidation of real estate facilities.

The Company also noted that the 2005 forecast includes an adjustment of approximately \$20 million for employee compensation.

Commenting on the Company's outlook, Mr. Hall said, "The business is now clearly headed in the right direction, and 2005 will be dedicated to the continued, aggressive execution of important changes aimed at laying the groundwork for significant profitable growth in the years ahead. As detailed above, we plan to take several charges during the year, as we rationalize our product portfolio and trim on-going operating expenses. We are also reversing a temporary decrease in employee compensation instituted several years ago in the face of challenging economic conditions. In today's more robust economic environment, it is imperative that we restore compensation to competitive levels to reduce turnover and retain the employees who are key to the success of our business."

Mr. Hall continued, "Looking further ahead, we expect the recent launch of a number of important initiatives and programs to begin achieving positive results in 2005 and to have a material impact on our earnings in 2006, on the order of \$15 million to \$20 million of EBITDA. We also expect the acquisition of META and subsequent integration to result in increased EBITDA of approximately \$20 million in 2006. Based on this outlook, we are driving toward total EBITDA for 2006 in the range of \$125 million to \$135 million."

CORPORATE GOVERNANCE AND CAPITAL STRUCTURE

Gartner also announced that its Board of Directors has approved the elimination of its classified Board structure. Additionally, as previously announced, the Board has approved the combination of the Company's A and B share classes. Both of these items are subject to stockholder approval at our annual meeting to take place in the late spring or early summer of 2005.

The Company also noted that while existing cash and credit facilities are adequate to finance the pending META Group acquisition, Gartner will continue to evaluate current capital markets and seek opportunities to optimize its capital structure.

CONFERENCE CALL AND INVESTOR DAY INFORMATION

The Company has scheduled a conference call at 10:00 a.m. ET today, Thursday, February 3, 2005, to discuss the Company's financial results. The conference call will be available via the Internet by accessing Gartner's Web site at www.gartner.com/investors. A replay of the webcast will be available for 30 days following the call.

The Company will also host an Investor Day conference on Thursday, February 17, 2005 at Cipriani in New York City. The conference will begin at 9:00 a.m. EST and will conclude at approximately 1:00 p.m. EST. Registration is required. Please contact Amy Cohen of Citigate Sard Verbinnen at 212-687-8080 for further information. Details regarding the webcast of the Investor Day conference will be available next week.

ABOUT GARTNER

Gartner, Inc. is the leading provider of research and analysis on the global information technology industry. Gartner serves more than 10,000 clients, including chief information officers and other senior IT executives in corporations and government agencies, as well as technology companies and the investment community. The Company focuses on delivering objective, in-depth analysis and actionable advice to enable clients to make more informed business and technology decisions. The Company's businesses consist of Research and Events for IT professionals; Gartner Executive Programs, membership programs and peer networking services; and Gartner Consulting, customized engagements with a specific emphasis on outsourcing and IT management. Founded in 1979, Gartner is headquartered in Stamford, Connecticut, and has 3,700 associates, including more than 1,000 research analysts and consultants, in more than 75 locations worldwide. For more information, visit www.gartner.com.

NON-GAAP FINANCIAL MEASURES

Investors are cautioned that EBITDA and normalized EPS information contained in this press release are not financial measures under generally accepted accounting principles. In addition, they should not be construed as alternatives to any other measures of performance determined in accordance with generally accepted accounting principles. These non-GAAP financial measures are provided to enhance the user's overall understanding of the Company's current financial performance and the Company's prospects for the future. We believe EBITDA and normalized EPS are important measures of our recurring operations as they exclude items that may not be indicative of our core operating results and calculate earnings per share in a manner consistent with prior periods by including the effect of our debt conversion which occurred during the fourth quarter of 2003. EBITDA is based on operating income, excluding depreciation and amortization, goodwill impairments, and other charges. Normalized EPS is based on net income (loss), excluding other charges, non-cash charges, goodwill impairments, and gains and losses on investments. For 2003, normalized EPS includes the effect of the convertible debt as if it had been converted at the beginning of the period, as the convertible debt had a dilutive effect when including the normalized adjustments. See "Supplemental Information" at the end of this release for reconciliation of GAAP net income and loss and EPS to normalized net income and EPS.

SAFE HARBOR STATEMENT

Statements contained in this press release regarding the growth and prospects of the business, the Company's first quarter and full year 2005 and 2006 financial results, future restructuring charges, the pending acquisition of META Group, Inc. and all other statements in this release other than recitation of historical facts are forward-looking statements (as defined in the Private Securities Litigation Reform Act of 1995). Such forward-looking statements include risks and uncertainties; consequently, actual results may differ materially from those expressed or implied thereby. Factors that could cause actual results to differ materially include, but are not limited to ability to expand or even retain the Company's customer base; ability to grow or even sustain revenue from individual customers; ability to attract and retain professional staff of research analysts and consultants upon whom the Company is dependent; ability to achieve and effectively manage growth; ability to pay the Company's debt obligations; ability to achieve continued customer renewals and achieve new contract value, backlog and deferred revenue growth in light of competitive pressures; ability to integrate META Group's current operations and businesses; ability to expand or even retain META Group's customers; ability to carry out the Company's strategic initiatives and manage associated costs; substantial competition from existing competitors and potential new competitors; additional risks associated with international operations including foreign currency fluctuations; the impact of restructuring and other charges on the Company's businesses and operations; and other risks listed from time to time in the Company's reports filed with the Securities and Exchange Commission. These filings can be found on Gartner's Web site at www.gartner.com/investors and the SEC's Web site at www.sec.gov. Forward-looking statements included herein speak only as of the date hereof and the Company disclaims any obligation to revise or update such statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events or circumstances.

GARTNER, INC. Condensed Consolidated Statements of Operations (Unaudited, in thousands, except per share amounts)

	Three Months Ended December 31,			Twelve Mc Decem		
	2004	2003		2004	2003	
Revenues:						
Research	\$ 120,274	\$ 117,560	2%	\$ 480,486	\$ 466,907	3%
Consulting	67,111	67,326	0%	259,419	258,628	0%
Events	64,336	54,650	18%	138,393	119,355	16%
Other	3,688	4,406	-16%	15,523	13,556	15%
other	5,000	4,400	-10%	13, 323	13, 330	13/6
Total revenues	255,409	243,942	5%	893,821	858,446	4%
Costs and expenses:	200,400	240,042	3/0	000,021	000,440	470
Cost of services and product	124,441	110,515	13%	434,499	410,666	6%
development	124,441	110, 515	10/0	434,433	410,000	0/0
Selling, general and administrative	95,823	89,880	7%	350,135	333,283	5%
Depreciation	6,280	8,210	-24%	27,650	36,045	-23%
Amortization of intangibles	97	212	- 54%	687	1,275	-23%
Goodwill impairment	1,972	- 212	-54% U	2,711	1,275	-40% U
Other charges	11,872	24,290	F	35,781	20 716	U
other charges	11,072	24,290	г	35,761	29,716	U
Total costs and expenses	240,485	233,107	3%	851,463	810,985	5%
Total boots and expenses			0/0			0/0
Operating income	14,924	10,835	38%	42,358	47,461	-11%
(Loss) gain from investments	(813)	(884)	F	(2,958)	4,740	U
Interest (expense) income, net	(1,330)	(178)	U	(1,317)	(17,106)	F
Other (expense) income, net	(297)	113	Ŭ	(3,922)	461	U
other (expense) income, net	(237)		0	(0,022)	+0+	0
Income before income taxes	12,484	9,886	26%	34,161	35,556	- 4%
Provision for income taxes	7,489	3,009	149%	17,514	11,863	48%
					·	
Net income	\$ 4,995	\$ 6,877	-27%	\$ 16,647	\$ 23,693	-30%
	========	========		========	========	
Income per common share:						
Basic	\$ 0.05	\$ 0.05	-17%		\$ 0.26	-48%
Diluted	\$ 0.04	\$ 0.05	-16%	\$ 0.13	\$ 0.26	-49%
Weighted overage charge outstanding,						
Weighted average shares outstanding:	110 070	100 000	1 00/	100 000	01 100	2.00/
Basic	110,279	126,088	-13%	,	91,123	36%
Diluted	112,402	129,826	-13%	126,326	92,579	36%
SUPPLEMENTAL INFORMATION						
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Normalized EPS (1)	\$ 0.14	\$ 0.18	-22%	\$ 0.40	\$ 0.39	3%

(1) Normalized net income & EPS is based on net income, excluding other charges, non-cash charges, goodwill impairments, and gains and losses from investments. Normalized EPS for 2003 also includes the effect of the convertible debt as if it had been converted at the beginning of 2003. We believe normalized EPS is an important measure of our recurring operations. See "Supplemental Information" at the end of this release for a reconciliation from GAAP net income and EPS to normalized net income and EPS and a discussion of the reconciling items.

GARTNER, INC. Condensed Consolidated Balance Sheets (in thousands)

	December 31, 2004 (unaudited)	December 31, 2003	
ASSETS Current assets: Cash and cash equivalents Fees receivable, net Deferred commissions Prepaid expenses and other current assets	257,689 32,978	\$ 229,962 266,122 27,751 25,642	-3% 19%
Total current assets Property, equipment and leasehold improvements, net Goodwill Intangible assets, net	481,817 63,495 231,759	25,642 549,477 66,541 230,387	-12%
Other assets TOTAL ASSETS		985 66,364 \$ 913,754	18% -6%
LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities: Accounts payable and accrued liabilities Deferred revenues Current portion of long term debt	======== \$ 175,855	======= \$ 173,693 315,524	1%
Total current liabilities Other liabilities Long term debt	523,551 52,655 150,000	-	7% 5%
TOTAL LIABILITIES TOTAL STOCKHOLDERS' EQUITY	,	539,602 374,152	35% -65%
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 855,439 ========	\$ 913,754 =======	- 6%

GARTNER, INC. Condensed Consolidated Statements of Cash Flows (Unaudited, in thousands)

	Twelve Months Endec December 31,	
	2004	2003
OPERATING ACTIVITIES: Net income Adjustments to reconcile net income to net cash provided by operating activities:	\$ 16,647	
Depreciation and amortization of intangibles Non-cash compensation Tax benefit associated with employees' exercise of stock options Deferred taxes Loss (gain) from investments, net Accretion of interest and amortization of debt issue costs Goodwill impairment Non-cash charges associated with long-lived assets Changes in assets and liabilities:	28,337 1,427 10,004 (8,613) 2,957 954 2,711 5,157	37,320 1,072 3,930 (4,567) (4,740) 18,649
Fees receivable, net Deferred commissions Prepaid expenses and other current assets Other assets Deferred revenues Accounts payable and accrued liabilities	13,711 (5,197) (77) (3,795) (14,765) (1,129)	29,980 (1,689) 3,829 (937) (4,467) 34,264
CASH PROVIDED BY OPERATING ACTIVITIES	48,329	136,337
INVESTING ACTIVITIES: Proceeds from insurance recovery Investments Prepaid acquisition cost Additions to property, equipment and leasehold improvements	(3,870) (25,104)	5,464 (1,960) - (28,928)
CASH USED IN INVESTING ACTIVITIES	(28,974)	(25,424)
FINANCING ACTIVITIES: Proceeds from stock issued for stock plans Proceeds from debt Payments for debt issuance costs Payments for debt Purchases of stock via tender offer, including costs Purchases of treasury stock	67,786 200,000 (2,821) (10,000) (346,150) (6,112)	41,655 - (1,182) - (43,434)
CASH USED IN FINANCING ACTIVITIES		
	(97,297)	(2,961)
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS EFFECTS OF EXCHANGE RATES ON CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	(77,942) 8,106 229,962	107,952 12,353 109,657
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 160,126 ======	

SELECTED STATISTICAL DATA (Dollars In thousands)

	December 31, 2004	December 31, 2003	
Research contract value Consulting backlog Research client organizations	\$ 509,204 \$ 111,779 8,720	\$ 482,219 \$ 99,718 8,859	

BUSINESS SEGMENT DATA (Dollars in thousands)

	Revenue	Direct Expense	Gross Contribution	Contrib. Margin
THREE MONTHS ENDED 12/31/04 Research Consulting Events Other	\$120,274 67,111 64,336 3,688	\$ 51,653 45,215 25,411 271	\$ 68,621 21,896 38,925 3,417	57% 33% 61% 93%
TOTAL	\$255,409 ======	\$122,550 ======	\$132,859 ======	52%
THREE MONTHS ENDED 12/31/03 Research Consulting Events Other	\$117,560 67,326 54,650 4,406	\$ 47,067 45,856 22,741 660	\$ 70,493 21,470 31,909 3,746	60% 32% 58% 85%
TOTAL	\$243,942 ======	\$116,324 ======	\$127,618 ======	52%
TWELVE MONTHS ENDED 12/31/04 Research Consulting Events Other	\$480,486 259,419 138,393 15,523	\$187,782 166,708 68,931 1,583	\$292,704 92,711 69,462 13,940	61% 36% 50% 90%
TOTAL	\$893,821 ======	\$425,004 ======	\$468,817 =======	52%
TWELVE MONTHS ENDED 12/31/03 Research Consulting Events Other	\$466,907 258,628 119,355 13,556	\$174,033 171,850 63,351 3,475	\$292,874 86,778 56,004 10,081	63% 34% 47% 74%
TOTAL	\$858,446 ======	\$412,709 =======	\$445,737 ======	52%

	2004			2003		
	After- Tax Income	Shares	EPS	After- Tax Income	Shares	EPS
GAAP Basic EPS Share equivalents from stock	\$ 4,995	110,279	\$ 0.05	\$6,877	126,088	\$ 0.05
compensation shares Convertible long-term debt	-	2,123	(0.01)	-	3,738	(0.00)
convertible long-term debt						
GAAP Diluted EPS	\$ 4,995	112,402	\$ 0.04	\$6,877	129,826	\$ 0.05
Other charges (1)	6,968	, -	0.06	15,725	, -	0.12
Non-cash charges (2)	1,597	-	0.02	-	-	-
Goodwill impairments (3)	1,423	-	0.01	-	-	-
Loss from investments (4)	818	-	0.01	862	-	0.01
Convertible long-term debt (5)	-	-	-	239	3,188	0.00
Normalized net income & EPS	\$ 15,801 ========	112,402 =======	\$ 0.14 =======	\$23,703	133,014 =======	\$ 0.18 ======

THREE MONTHS ENDED DECEMBER 31,

	TWELVE MONTHS ENDED DECEMBER 31,					
	2004			2003		
	After- Tax Income Shares EPS			After- Tax Income Shares EPS		
GAAP Basic EPS Share equivalents from stock	\$ 16,647	123,603	\$ 0.13	\$23,693	91,123	\$ 0.26
compensation shares Convertible long-term debt	-	2,723	0.00	-	1,456 -	(0.00)
GAAP Diluted EPS	\$ 16,647	126,326	\$ 0.13	\$23,693	92,579	\$ 0.26
Other charges (1)	23,921	-	0.19	19,360	-	0.21
Non-cash charges (2)	4,540	-	0.04	-	-	-
Goodwill impairments (3)	2,162	-	0.02	-	-	-
Loss (gain) from investments (4)	2,977	-	0.02	(2,523)	-	(0.03)
Convertible long-term debt (5)	-	-	-	10,148	37,035	(0.05)
Normalized net income & EPS	\$ 50,247 =======	126,326	\$ 0.40	\$50,678 =======	129,614 =======	\$ 0.39 ======

GENERAL NOTES & FOOTNOTES

- Normalized net income & EPS is based on net income (loss), excluding other charges, non-cash charges, goodwill impairments, and gains and losses from investments. For 2003, normalized net income and EPS also includes the effect of the convertible debt as if it had been converted at the beginning of the period as the convertible debt had a dilutive effect when including the normalized adjustments. We believe normalized EPS is an important measure of our recurring operations.
- The normalized effective tax rate was 36% in 2004 and 33% in 2003.
- (1) Other charges during 2004 included costs related to a reduction in workforce, the exit from certain non-core product lines, an adjustment to previously abandoned facilities, and the closing of certain operations in South America. Other charges during 2003 were for costs associated with a reduction in workforce and facilities.

- (2) The non-cash charges in 2004 were associated with the abandonment of certain internal systems and the exit from certain non-core product lines, which were recorded in "Other charges," and the closing of certain operations in South America recorded in "Other (expense) income, net."
- (3) The goodwill impairments in 2004 were associated with the exit from certain non-core product lines and our closing of certain operations in South America and were recorded in "Goodwill impairment."
- (4) The 2004 loss on investments was related to losses in minority owned investments recorded in "(Loss) gain from investments." The 2003 (gain) from investments includes a \$0.9 million impairment charge during the fourth quarter, and a \$5.5 million insurance recovery during the second quarter relating to previous losses incurred associated with the sale of a business.
- (5) Normalized net income and EPS for 2003 includes the effect of convertible debt as if it had been converted at the beginning of 2003 in order to be on a comparable basis with 2004.

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